

# Enterprise Critical Projects Review Panel

# What is Project Assurance?

- **Project Assurance provides guidance and counsel on the planning, execution and delivery of large, complex technology initiatives**
- **GTA provides Project Assurance via two processes:**
  - **The Critical Projects Review Panel**
  - **Independent Verification and Validation (IV&V)**
- **GTA is required to provide Project Assurance/Independent Verification and Validation Services for Executive Branch Agency IT Projects > \$1M**
  - (O.C.G.A Section 45-12-70 et seq.; Section 50-5-51 (1), (2) and (11); Section 50-25-1(b)(14); Section 50-25-1(c); Section 50-25-4(a)(10); Section 50-25-5.1(b)(3). The authority for IV&V is provided from **House Resolution 1263** and **Senate Resolution 754**.
- **Independent Verification and Validation (IV&V) is a set of Verification and Validation activities performed by a certified entity that is not under the control of the organization that is developing the software. IV&V services must be provided, managed and financed by organizations that are technically, managerially and financially independent of the development project.**

## Critical Projects Review Panel Overview

- **The State of Georgia invests between \$250M and \$400M annually in technology initiatives monitored by the CPR Panel.**
- **There are two bodies that constitute the Enterprise Critical Projects Review Panel**
  - The GTA Review Panel
  - The Governor's Office Review Panel
- **Each body assumes specific responsibilities in the overall review process but work jointly to achieve its purpose.**
- **The Enterprise Critical Project Review Panel has been operating since 2004 and has demonstrated a consistent improvement in project success and outcomes.**
- **The panel provides a forum for the agency leadership to ensure they have the commitments and resources needed to deliver on their initiative successfully.**

## Scope of the Panel

- **The Enterprise Critical projects Review Panel limits its reviews to the most critical projects in the portfolio. The criteria to become a critical project are:**
  - Technology product and/or services that significantly impact the State of Georgia and/or;
  - Project budget is greater than \$1 million and/or;
  - Critical to meeting agency business objectives and/or;
  - Duration is one year or more.

# Purpose of the Panel

- **The panel provides a business context for large, critical technology investments. It also:**
  - Evaluates and addresses risks before they become issues
  - Creates fact-based decisions rather than speculation
  - Creates escalation to appropriate points in the state business
  - Leverages enterprise influence to support agency outcomes
  - Allows learning across agency domains on best practices
- **The executive level of state government is given the ability to see the performance of critical state technology projects and better understand the issues and risks that need to be addressed before serious problems occur.**
- **The right people are getting the right information to make informed decisions rather than speculating on the situation and making uninformed decisions.**

# Panel Membership

- **GTA membership**
  - Executive Director (State CIO)
  - Deputy Executive Director
  - Enterprise Governance and Planning Division Director
  - Enterprise Portfolio Management Office Director
- **Governor's Office membership**
  - State Chief Operating Officer
  - State Chief Financial Officer
  - State Chief Information Officer
  - Office of Planning and Budget Executive Director
- **Other GTA or Governor's Office staff as needed**

## **GTA CPR Panel Roles and Responsibilities**

- **Nominates projects for the Critical Panel Review.**
- **The panel reviews the detailed dashboards submitted by the project team. They participate in monthly reviews with each of the project teams on the Enterprise Critical Projects list.**
- **The panel utilizes IV&V project review reports to gain an understanding of the status of the projects as well as the project teams perspective.**
- **The panel recommends courses of action for the project and also determines which projects should be discussed at the Governor's Office Review.**
- **The panel provides project status reports to the Governor's Office.**

## **Governor's Office Review Panel Roles and Responsibilities**

- **Recommends/approves projects for the Critical Panel Review.**
- **The panel reviews new initiatives.**
- **The panel reviews initiatives escalated to them by the GTA CPR Panel.**
- **The Governor's panel also receives monthly reports on troubled or high visibility projects.**