Gartner®

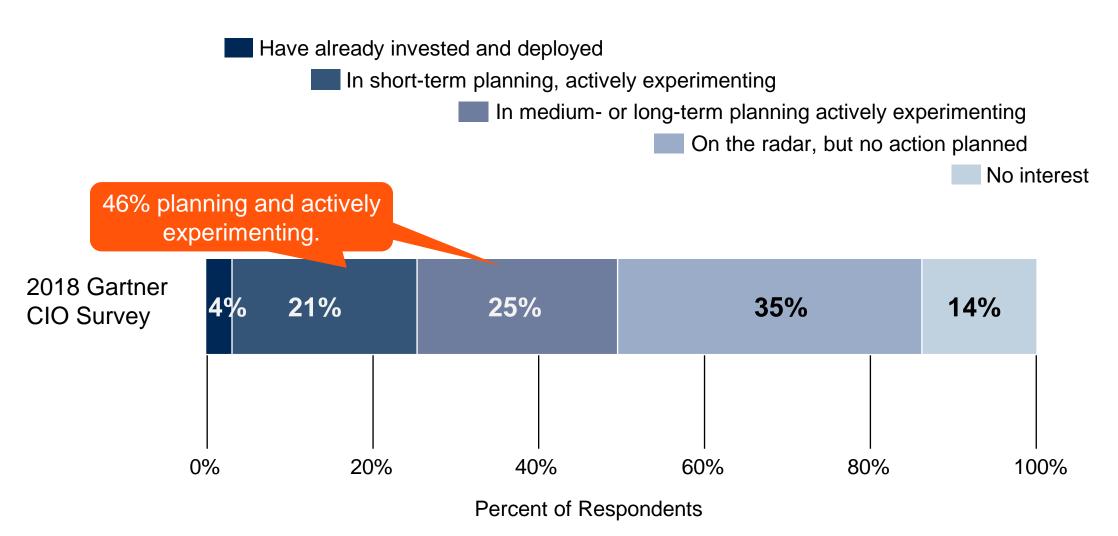
Georgia Technology Summit May 13, 2019

Key Trends in Applying Real-World Al

Bern Elliot

© 2019 Gartner, Inc. and/or its affiliates. All rights reserved. Gartner is a registered trademark of Gartner, Inc. and its affiliates. This publication may not be reproduced or distributed in any form without Gartner's prior written permission. It consists of the opinions of Gartner's research organization, which should not be construed as statements of fact. While the information contained in this publication has been obtained from sources believed to be reliable, Gartner disclaims all warranties as to the accuracy, completeness or adequacy of such information. Although Gartner research may address legal and financial issues, Gartner does not provide legal or investment advice and its research should not be construed or used as such. Your access and use of this publication are governed by Gartner's Usage Policy. Gartner prides itself on its reputation for independence and objectivity. Its research is produced independently by its research organization without input or influence from any third party. For further information, see "Guiding Principles on Independence and Objectivity."

Plans for Artificial Intelligence, 2018

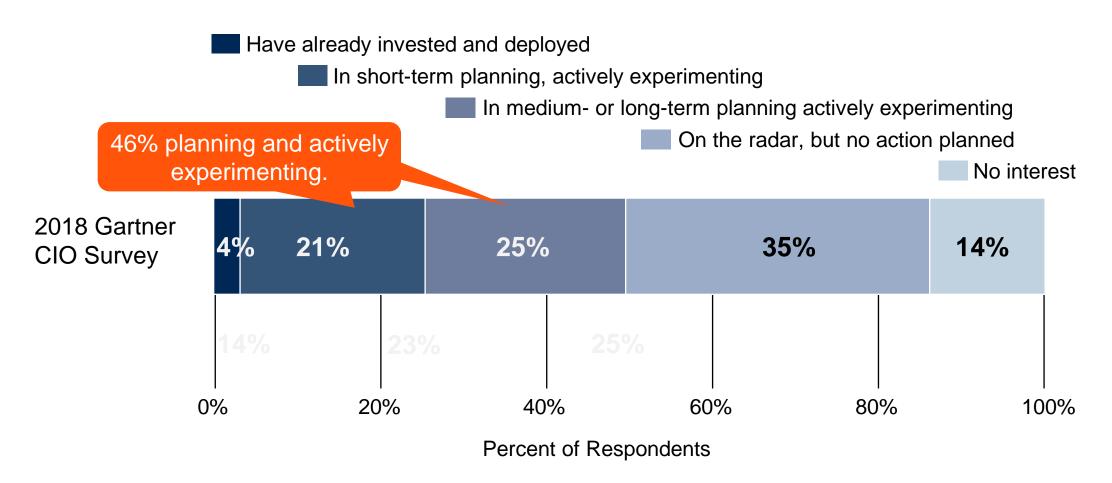


Base: Respondents to the 2018 Gartner CIO Survey, excludes DK, n = 3,138 Question: What are your organization's plans in terms of the following digital technologies and trends?

Source: "Lessons From Early Al Projects," (G00328115)



Plans for Artificial Intelligence, 2018 vs. 2019

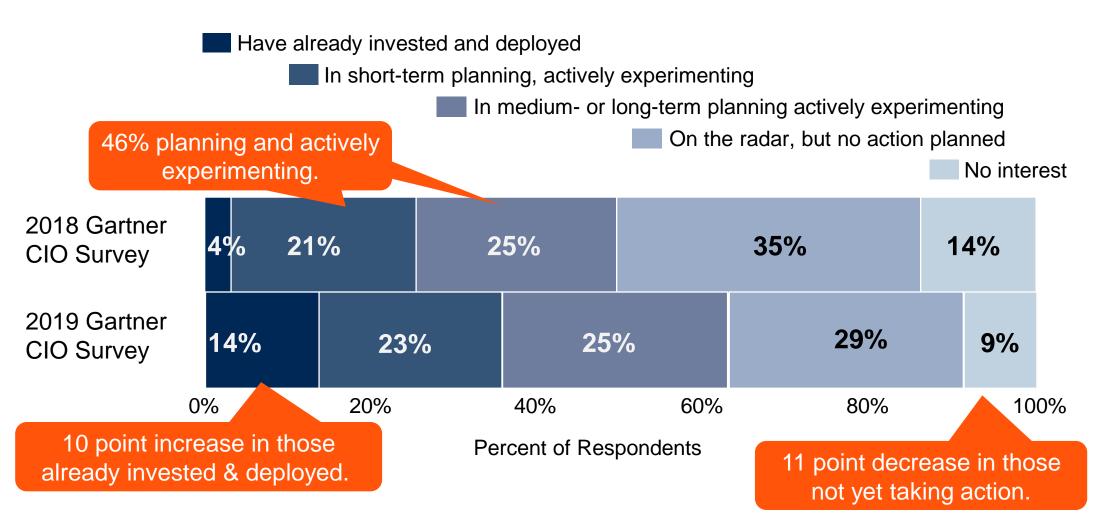


Base: Respondents to the 2018 Gartner CIO Survey, excludes DK, n = 3,138 Question: What are your organization's plans in terms of the following digital technologies and trends?

Base: Respondents to the 2019 Gartner CIO Survey, excludes DK, n = 2,882 Question: What are your organization's plans in terms of artificial intelligence?

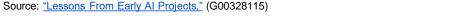


Plans for Artificial Intelligence, 2018 vs. 2019



Base: Respondents to the 2018 Gartner CIO Survey, excludes DK, n = 3,138 Question: What are your organization's plans in terms of the following digital technologies and trends?

Base: Respondents to the 2019 Gartner CIO Survey, excludes DK, n = 2,882 Question: What are your organization's plans in terms of artificial intelligence?





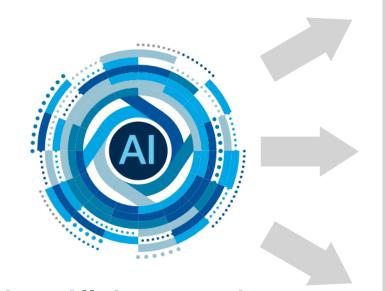
Key Issues

Categories: What types of AI should you consider?

- 2. Examples: What is really being done with AI?
- 3. Benefits & Risks of Al.



Three Common Technology Areas Driving Al Solutions



Note: All three may be leveraged for a complete solution



Deep Neural Network Machine Learning

Pattern recognition, data mining, train on large datasets. Basis for advances in NLP, computer vision, analytics.



Natural Language Processing (NLP)

Translation, speech transcription, virtual assistants, sentiment analysis, language generation, content moderation

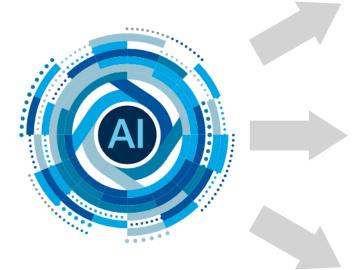


Computer Vision

Label extraction from image (car, person, tree, etc.), face recognition, image attributes (face gender), OCR to text ...



Three Common Focuses for Al Solution Benefits



Note: All three may be leveraged for a complete solution



Insights

- Uses DNNs and predictive analytics, as well as established analytic methods to identify patterns and trends
- E.g., Modeling, optimizing, forecasting, personalization, fraud detection



User Experience

- Uses AI methods, including NLP language, specialized devices, and other software to improve the user experiences
- E.g., Natural language assistant, language translation



Process Improvement

- Uses broad range of AI methods to improve automation and processes flows.
- E.g., IoT, robots, AI imbedded and with business applications



Differentiate Your Operational and Strategic Al Solutions

Operational Applications

- Existing applications
- Departmental purchase
- Easier integration and configuration
- < 2-year ROI
- Operated by bus person
- E.g., HR candidate SW



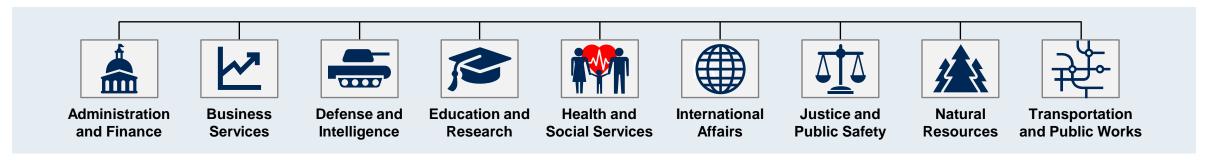
Strategic Applications

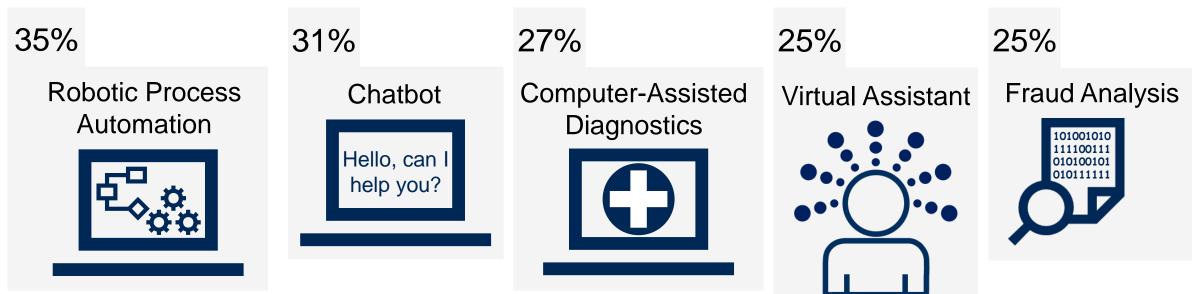
- Unique initiatives
- Competitive differentiation
- Extensive curation of data
- Significant, multiyear, initiative and long-term ROI
- Operated by AI/ML experts
- E.g., medical imaging





Al Uses Across All Public Sector Verticals





Total answering: Respondents who are using AI for any application, excludes "Not sure" and "None of the above", n = 271 Robotic Process Automation Includes Computer-Assisted Process Optimization and Process Optimization Tools Virtual Assistants Includes Call-Center Virtual Customer Assistants (VCAs) and Virtual Personal Assistants (VPAs) Multiple Responses Allowed

Source: 2019 Gartner CIO Agenda Survey



Key Issues

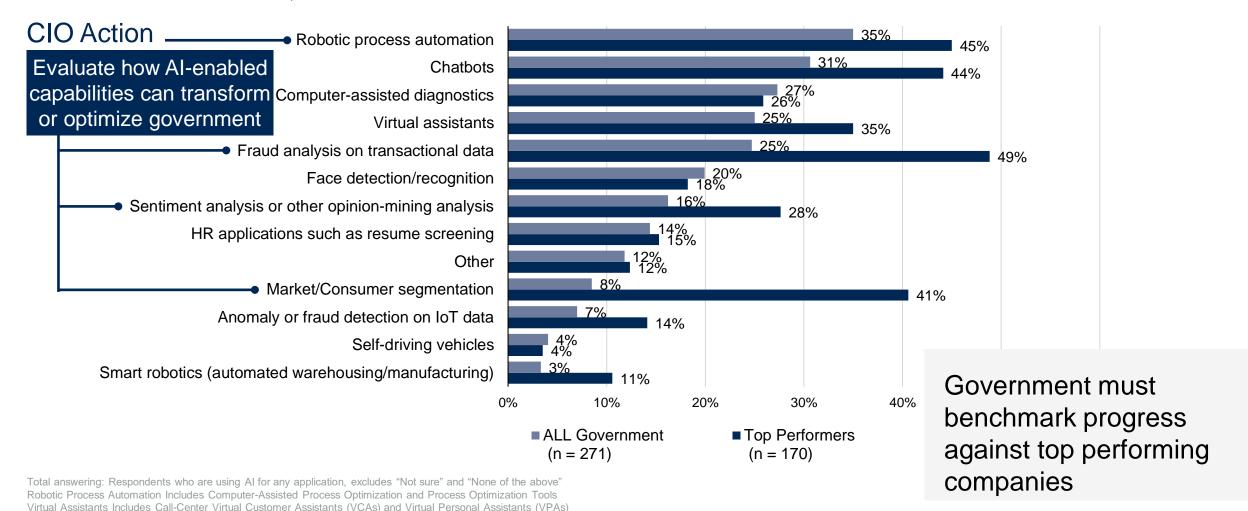
1. Categories: What types of AI should you consider?

Examples: What is really being done with AI?

3. Benefits & Risks of Al



Top Uses of AI for Government and Top Performers, 2019



Gartner

Multiple Responses Allowed

Program Integrity with Enhanced Fraud Detection



Opportunity

 Stem the loss of fraud on improper health insurance payments, which can cost taxpayers \$70 billion annually.

What was transformed and how

- The U.S. Department of Health and Human Services established an office of the chief data officer.
- The OCDO accelerated data analytics capabilities for use in audits, investigations and evaluations.

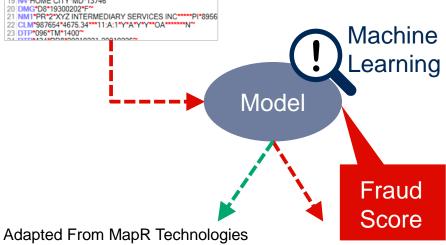
Results

- Criminal and civil charges for 301 individuals accused of participating in healthcare fraud schemes totaling \$900 million.
- Prior year success: 243 individuals accused of participating in healthcare fraud schemes totaling \$700 million.
- Arrests can have a deterrent effect that further reduces criminal or fraudulent claims submissions by \$1 billion.

Electronic Medical Claim









Open for Business 24/7 — Putting a Virtual Face on Government Procurement



Opportunity

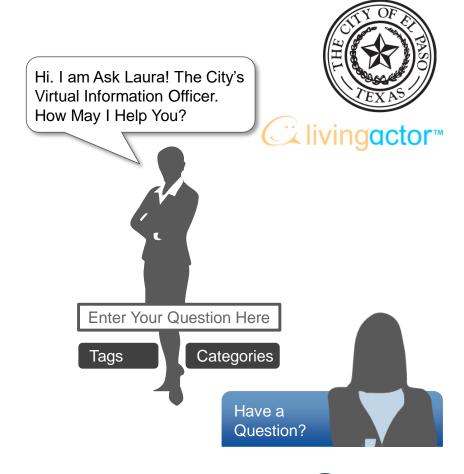
 Provide businesses interested in city bids with an excellent customer service experience and immediate access to information.

What was transformed and how

- An avatar named Laura helps business users register as a vendor, how to work with special programs, where to find bids and other FAQs.
- Unanswered questions are retained and reviewed to support continuous learning and monthly program updates.

Results

- Laura can answer basic questions and reduces call volumes.
- First year with implementation and purchasing the software was \$20,140. Estimates annual costs savings \$26,252.
- Plans to deploy to Department of Planning and Inspection and the El Paso International Airport websites.





Made in the Shade — Preserving the Canopy of Downtown Montréal



Opportunity

- The cost of growing, transporting and planting one tree ranges from \$1,000 and \$6,750. The city replants thousands of trees per year.
- Montreal has roughly 1.2 million trees, 265,000 of which are street trees, with a total estimated worth of \$1.2 billion.

What was transformed and how

 Al system is shown images of healthy trees and compares them with recent photos to identify unhealthy trees that need care or replacement.

Results

- Develop and maintain a comprehensive inventory of urban trees.
- Protect city assets by monitoring newly planted trees for the first three to four years, when it is most vulnerable to damage or disease.







Government Use Cases Increase as AI/ML Matures



Detect

- Human Trafficking
- "Fake" News
- Tax evasion

- Identity of unconscious individuals
- Security intrusion, anomaly or outlier
- Judicial bias



Automate

- Program eligibility
- Dynamic taxation
- Mediation services
- Job application scoring and matching
- License renewal and fee collection
- Meeting scheduling



- Disease outbreak
- Recidivism risk
- Transport needs

- Shifts in population sentiment
- Policy impacts on compliance
- Infrastructure maintenance



Deep Learning Applied to Diabetic Retinopathy Detection

- Diagnosis requires regular retinal image scanning; ~ 7 images of each eye.
- Al program diagnosed 96%
- Faster results, earlier detection, meter case management.
- Working on TB, breast cancer, lung cancer diagnosis.

Dubai Health Authority (DHA) Al for eye disease diagnosis, working with Artelus.com.





Source: "Al Diagnoses Eye Disease With 96pc Accuracy," Gulf Digital News

Image source: http://artelus.com/



ML and Analytics for Road and **Bridge Maintenance**





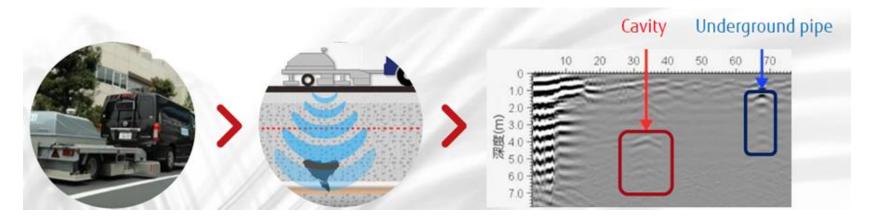




Bridge damage and deterioration detection from vibrations.



Source: "Fujitsu Deep Learning Technology Successfully Estimates Degree of Internal Damage to Bridge Infrastructure," Fujitsu



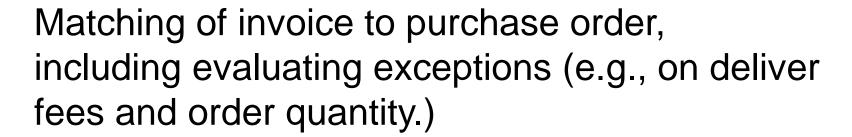
Underground cavities detected with ultrasound using deep learning from Al image analysis.

Source: "Fujitsu Al Technology Helps Prevent Sinkholes in Support of Kawasaki Geological Engineering's Road Cavity Surveys," Fujitsu



Procure-to-Pay Vendor AI Capabilities

Mapping of inbound supplier invoice formats to the procure-to-pay suite format for automated data entry.



"Guided buying" to help users identify and use the correct suppliers, contracts, catalogues, e-forms and policies for spending.







Contract Negotiation and Management

- Alerts of near-term contract expiration.
- Suggestions for contract improvements.
- Highlight clause with risks for review by legal team.
- Enforces contract consistency.

Gartner for IT Leaders

Outsourcing Contract Article 12 — Proprietary Rights June 2015 - Page 4

to store Organization Data as required by the Services, and in and to any modification, compilation or (Derivative) Work Product thereof (collectively, "Organization Data"), and also owns all copyrights, trademarks, trade secrets, and other proprietary rights in and to the Organization Data. The Provider will apply Article 14, Legal Compliance to ensure Organization Data is marked accordingly.

- 12.1.3 The Provider agrees that, except with the prior consent of the Organization, the Provider will not embed or incorporate any Provider or Third-Party Pre-Existing IP that is to be utilized for, incorporated into or provided as part of any Services performed or Work Product provided under this Agreement. The Provider will be the sole and exclusive owner of any methodologies, manuals, products, independent utilities, tools, programs or components that are or were developed or owned by the Provider prior to or independent of the Services performed under this Agreement or any enhancements or improvements thereof made as part of the Services, and of all copyrights, patents, trademarks, trade secrets and other proprietary rights therein ("Provider Pre-Existing IP").
- 12.1.4 The Parties will, from time to time, agree and specify any product, independent utilities. tools, programs or components that are or were developed or owned by a Third Party or Subcontractor prior to or independent of the Services performed under this Agreement, or any enhancements or improvements thereof made as part of the Services ("Third-Party Pre-Existing IP").
- 12.1.5 Ownership of the Organization-Owned Work Product will benefit the Organization from the date of conception, creation or fixation of the Organization-Owned Work Product in a tangible medium of expression (whichever occurs first).
- 12.1.6 The Provider hereby expressly assigns to the Organization all exclusive rich interest in and to the Organization-Owned Work Product, and an exand to the copyright, patent, trademark, trade secret, and all other proprietary as therein, whether in the United States or any other country, territory or jurisdiction, that we Provider may have or obtain, without further consideration, free from any claim, lien for balance due, or rights of retention thereto on the part of the Provider.
- 12.1.7 Any assignment of copyright, as defined in Section 12.1.7, includes all rights of paternity, integrity, disclosure and withdrawal, and any other rights that may be known as or referred to as "moral rights" (collectively "Moral Rights"). To the extent such that Moral Rights cannot be assigned under applicable laws, rules and regulations, and to the extent the following is allowed by the laws in the various countries where Moral Rights exist, the Provider hereby waives such Moral Rights and will ensure that its personnel, Subcontractors and agents irrevocably waive in whole such Moral Rights. The Provider acknowledges the receipt of equitable compensation for its assignment and waiver of such Moral Rights.



Risk level

87%



to store Organization Data as required by th compilation or (Derivative) Work Product th ilso owns all copyrights, trademarks, trade: the Organization Data. The Provider will app nization Data is marked accordingly.

- 12.1.3 The Provider agrees that, except with the pric will not embed or incorporate any Provider of itilized for, incorporated into or provided as owner of any methodologies, manuals, produ components that are or were developed or o of the Services performed under this Agreen thereof made as part of the Services, and of
- 12.1.4 The Parties will, from time to time, agree and Subcontractor prior to or independent of the any enhancements or improvements thereof
- 12.1.5 Ownership of the Organization-Owned Work the date of conception, creation or fixation of
- 12.1.6 The Provider hereby expressly assigns to the interest in and to the Organization-Owned V and to the copyright, patent, trademark, tradtherein, whether in the United States or any Provider may have or obtain without further balance due, or rights of retention thereto or
- ntegrity, disclosure and withdrawal, and any eferred to as "moral rights" (collectively "Mo the following is allowed by the laws in the va rovider hereby waives such Moral Rights a Subcontractors and agents irrevocably waive
- 12.1.8 The Provider acknowledges that the Parties of the Organization-Owned Work Product, an deemed the joint author of any Organization cooperate with each other and execute such hieve the objectives in this Section.
- 12.1.9 Except as provided in this Section, neither th Party will have the right to use the Organizati the provision of services to its other custome Organization, which consent may be withheld

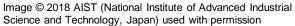
9 2015 Getter, Inc. endor its efficies. All rights reserve. Segments a trademark of German Inc. or its officials

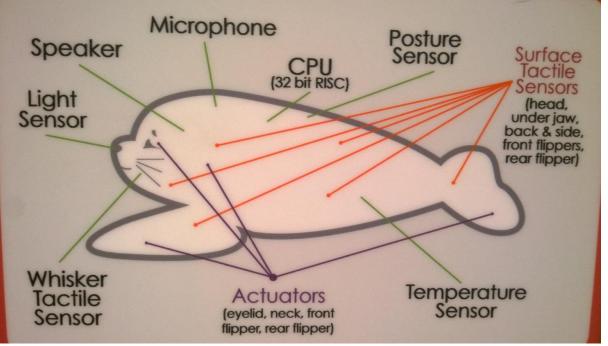
Emotbot and AI for Elderly Care

Seal has sensors, application learns the individual facial expression and vitals. Alerts attendants of critical changes.













Facial Recognition

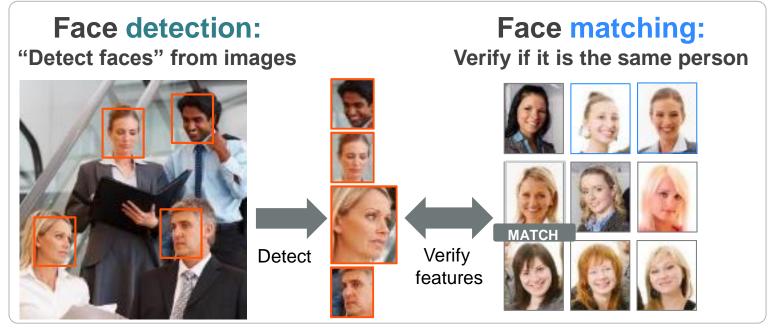


Image © 2018 curtesy of NEC

Faces recognition through 2 processes: "face detection" and "face matching"

Use case 1: NEC facial recognition for 2020 Tokyo Olympics Source: "NEC unveils facial recognition system for 2020 Tokyo Olympics," The Verge

Use case 2: Dubai CCTVs centralized feeds from 1000s of cameras Source: "Dubai CCTV cameras to use AI, face recognition," Gulf News



Robustness under varying conditions







Face Angle

Infrared





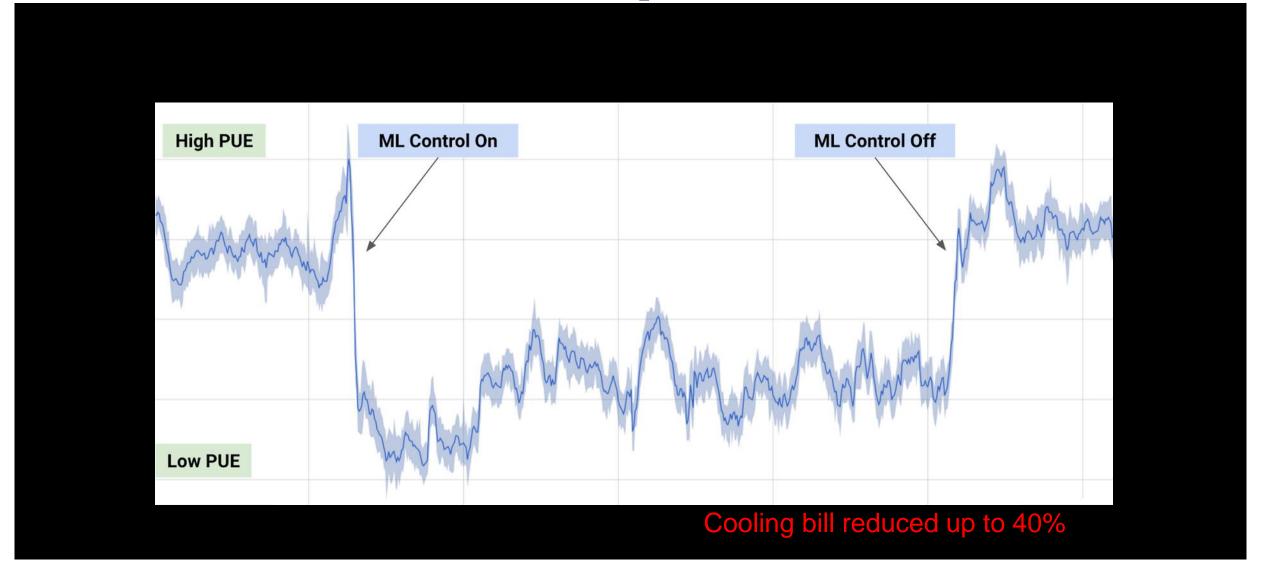


Lighting

Expression

Aging

Use Case: Power Consumption





Use Case Power Consumption details

Use Case: Power Consumption Management

Here is a great example of how AI can substantially impact cost of power consumption while positively contributing to sustainability initiatives.

- This use case is an example of effectively consuming a resource we all use power. Al (machine) learning) is deployed to substantially impact cost and realize sustainability improvements.
- This was a power study conducted in a Google Data Center.
- What are our high consumption processes?
- They took data such as temperatures, power, pump speeds, setpoints, etc. and used it to train an ensemble of deep neural networks. The result?
 - Cooling bill reduced up to 40%.
 - Compared to five years ago, they get ~3.5 times the computing power out of the same amount of energy, and they continue to make improvements with changing conditions.
- Because the algorithm manages consumption to optimally perform.



Use Case: Machine Vision

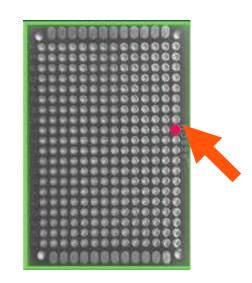
This example is a circuit board, but you can also envision seal surface, fill accuracy, or any number of inspections in a highly regulated industry.

 If your company believes "x" number of defects will occur, but quality or specificity are essential, consider something like Al machine vision.

Extracted Image



Defect Detection





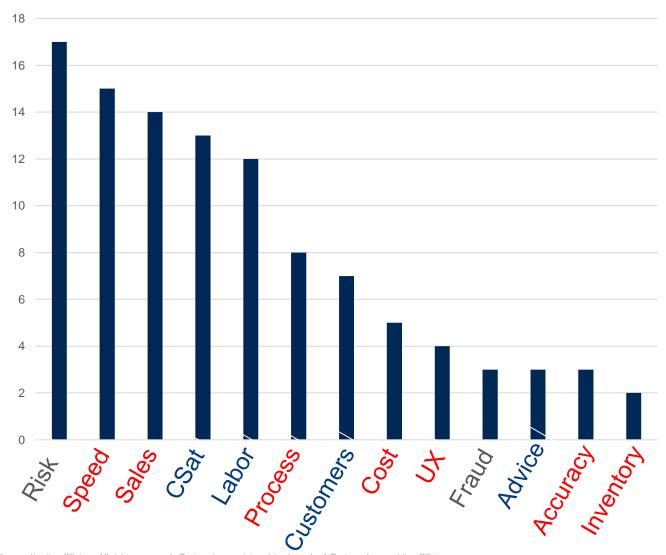
Key Issues

- 1. Categories: What types of AI should you consider?
- 2. Examples: What is really being done with AI?

Benefits & Risks of Al



Benefits cited in 100 Al projects



Risk, Fraud = insurance?

Red = often clearest to quantify

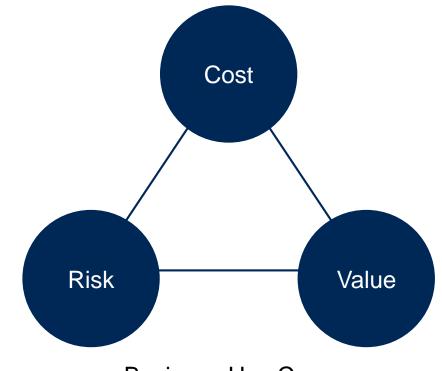
Blue = often less clear to quantify

From: Al Benefits – Learning from 100 Examples (to be published May 2019)



Common Risks in Al Projects

- Operational— breakdowns
- Financial cost overruns
- Privacy inadvertent leaks
- Legal regulatory, compliance
- Brand reputation, perception
- Market alter existing success
- Information biases, bad data
- Geopolitical social, job, econ.



Business Use Case

Note that in government, increased business value is synonymous with increased public value



Call to Action

- Develop, categorize and prioritize your use cases.
 - Use cases is the way you define your projects
 - Underlying technologies: ML, NLP, CV
 - Key solution benefits: insights, UX, process improvements
- Develop an AI Center of Excellence.
- Leverage pre-developed solutions where possible.
- Be sure Al planning incorporates your governance, risk and compliance structure early.
- Explore and curate data you have that is strategic.



Recommended Gartner Research

- ► A Framework for Applying Al in the Enterprise Bern Elliot, Whit Andrews, Jim Hare (G00368243)
- Artificial Intelligence Maturity Model Whit Andrews, Frances Karamouzis, Erick Brethenoux and Pieter den Hamer (G00358062)
- Magic Quadrant for Data Science and Machine-Learning Platforms
 Carlie Idoine, Peter Krensky, Erick Brethenoux, Jim Hare and Others (G00326456)
- ► Artificial Intelligence Hype: Managing Business Leadership Expectations Erick Brethenoux (G00343734)
- ► Market Guide for Al Portfolio Cloud Service Providers
 Bern Elliot and Jim Hare (G00353063)
- ► Toolkit: How to Select and Prioritize Al Use Cases Using Real Domain and Industry Examples
 - Svetlana Sicular, Melissa Davis and Shubhangi Vashisth (G00352311)

